

Ribeye launches top-end Quality Control and After Sales Service

With Salesforce by Performa IT

ARIBEYE BOATS



Ribeye Statistics

- Established 1998
- Family owned and run
- British manufacturer of Rigid Inflatable Boats and high-spec Super-yacht Tenders
- Based in Dartmouth, UK
- Serving the UK leisure market and international high net worth clients



Value added by Performa IT

- Engaged in 2017
- Initial Salesforce implementation
- On-going Salesforce app development, integration, maintenance and support
- Implementation of Salesforce Service Cloud
- Agile development approach

Ribeye's Background with Salesforce

In 2017 Ribeye chose Salesforce to help them make the leap into the world of automated CRM to manage their sales processes.

At the time Salesforce itself recommended Performa IT as an implementation partner, to help Ribeye get up and running with the platform.

With a shared passion for all things RIB, Performa IT clearly demonstrated a keen understanding and enthusiasm for Ribeye's business and have been 'on-board' ever since as the manufacturer's trusted Salesforce partner and adviser.

Here Ribeye's After Sales and Customer Experience Manager Martyn Ruskin describes how Performa IT have helped the company expand their application of Salesforce in the organisation.



"Salesforce helped drive more informed and personal conversations with individual customers which definitely increased our professionalism."

Martyn Ruskin

Ribeye's Challenge: meeting the expectations of high-end customers

Having achieved a smoother sales process with the CRM implementation, Ribeye had begun to present an increasingly transparent and professional approach with their customer base.

Martyn highlights: "Salesforce helped drive more informed and personal conversations with individual customers which definitely increased our professionalism."

Explaining Ribeye's latest challenge Martyn says: "The business has grown from a small team of boat builders to a small manufacturer aiming at a top end market.

"Managing 9 or 10 people, making small leisure boats for a small audience, is one thing - but when we started to reach out to the super-yacht market and attend events like the Monaco Boat Show, we knew our existing manufacturing process and management was going to trip us up.

"We were moving into a manufacturing world where high-end customers look at the business from every angle – and want to know if we're as high-end as they are.

"Our 'cottage industry' approach to design and manufacture was unsustainable at this level."

Ribeye's requirement:

Ribeye's overarching business objective is to be the Number One Super-Yacht and leisure Tender manufacturer in the world. This includes the best British-built boats, the best quality and the best customer experience.

"For customers to feel like they've spent their money in the right place we needed to establish the right systems that would help us portray the precision, quality and reliability we wish to be recognised for," Martyn says.

"We wanted to build on our Salesforce CRM success and were looking to use the platform to encompass more of the design, manufacturing and scheduling process, as well as ramp up quality control and improve the customer experience."



Why Performa IT?

Reflecting on why Performa IT continue to be Ribeye's trusted technical partner well after the basic Salesforce implementation, Martyn says: "We have a really good relationship with Performa IT. They are a similar size to our organisation, and they understand small business issues and the big picture that we want to get to.

"Unlike other service providers Performa IT are very open and transparent in the way they quote for work and are flexible with commercial options to make it as cost-effective as possible for us.

"It's refreshing to work with a long-term solution-focussed partner with the capability to bring the business's vision to life."



Performa IT implementation approach

"Performa IT's approach tends to follow the same template regardless of the project," comments Martyn.

"We'll meet for a day to go through business requirements and how we want Salesforce to work for us in whatever aspect.

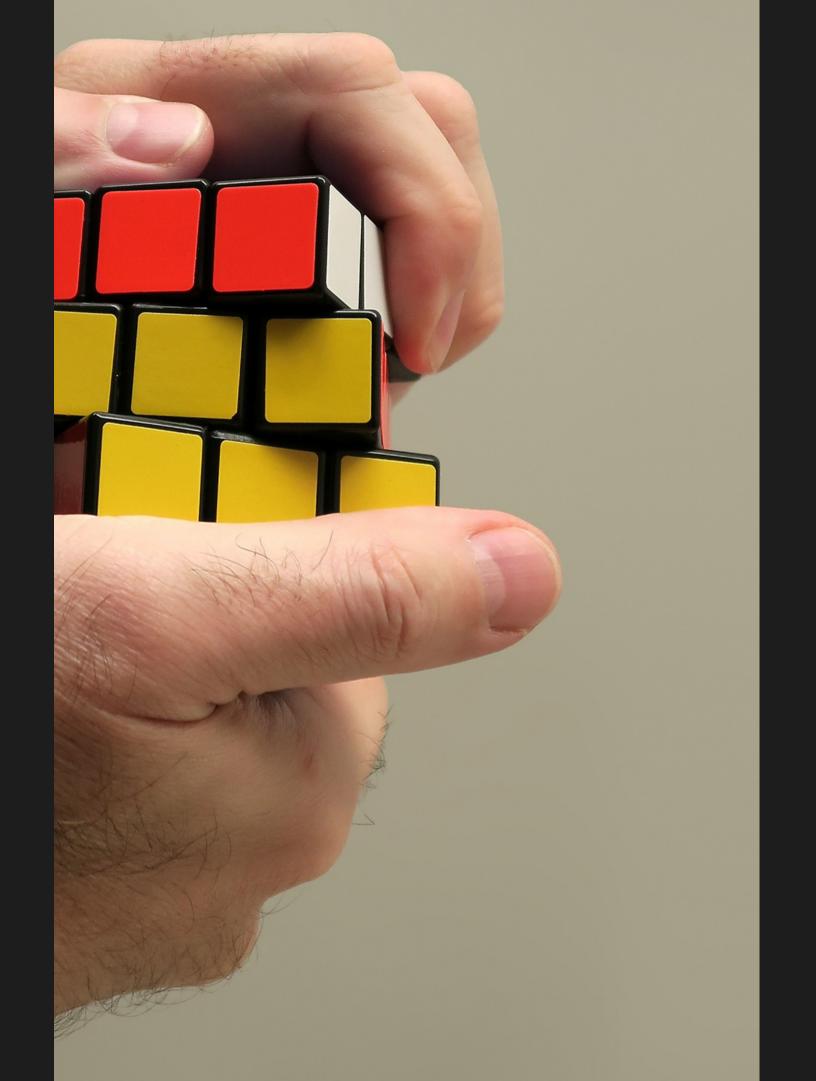
"Performa IT are always happy to take on ideas and never poo-poo anything. Although if we asked for a system that makes the moon spin anti-clockwise they would have something to say about it! But that level of challenge and push-back is important too.

"After the requirements meeting Performa IT will then produce a flow diagram and a project plan and we'll review it and revise it together. There can be a lot of iterations but nothing is too much trouble.

"From inception to making it live and applying whatever necessary tweaks can be a period of weeks or months. We have a direct line into the development team so communication throughout is excellent.

"In the case of our After Sales solution we were playing with it in the sandbox after a fortnight, and then were up and running with it in production after a month! This is pretty quick considering the processes didn't exist at Ribeye beforehand."

Solutions



TaskRay



TaskRay is a project management module that integrates with the Salesforce platform. Describing its introduction to the business Martyn says: "Performa IT were brilliant in supporting the selection process for our project management capability.

"They attended the sales presentations and were able to ask the technical questions necessary. We shortlisted two Salesforce extension modules before finally choosing TaskRay.

"Performa IT then helped us to integrate it, and it's turned out to be a real asset in the manufacturing process.

"With all the different elements from inception through to custom parts, fit-out and pre-delivery inspections managed from this hub TaskRay helps us improve how we work on every build."

Salesforce Service Cloud

Salesforce Service Cloud is the core platform supporting the After Sales system.

Describing this solution Martyn says: "After Sales helps us manage customer warranties and manufacturing quality cases."

"Performa IT built a platform where we can log any incidents and manage the case through from first report to resolution, using status flags, media and written commentary from the build-team.

"During the build phase the system gathers all quality issues which can then be rectified.

"Our South Africa-based build partner has a licence to view a subset of our system so they can also take action as soon as required.

"If there's a warranty problem, such as a customer informing us of a faulty product, this is logged in the system also and appears on the dashboard ready to be acted upon."

Quality Control app integration

To capture extra detail in the quality control process Performa IT developed an app that the build team can use to log information.

"This is automatically uploaded into the After Sales platform so it can be tracked and resolved," says Martyn.

"Having access to detailed information means that we can generate the kind of reports that add massive value to our decision-making, and often challenge our preconceptions and assumptions about our product performance."



Benefits of Performa IT's implementations

Mindset shift around quality

"The emphasis on quality control and the visibility of quality check data means that we cannot hide from problems," comments Martyn.

"The whole team is involved and has accountability for addressing quality issues. This shift in mindset results in quicker fixes and better quality going out of the door."

The true cost of warranties

"Often, a part under warranty costs a few pence, but the actual replacement of it can run to many pounds once a service visit and associated expenses are factored in," Martyn explains.

"It is vital that we can properly cost out warranties to monitor our prices and After Sales expenditure. The information we capture in the After Sales system gives us the cold hard facts."

Increased visibility

""The reports we have specified in Salesforce enable us to truly gauge what our biggest production problems are," says Martyn.

"For example we may have assumed that a certain boat model is our most reliable, but then we discover through the system that it actually has 77 production issues as opposed to just 32 in a different model.

"The reports enable us to drill down by areas of the boat and by equipment, man-power, routine and system to pin-point the problem and take steps to sort it out.

"Our senior team can see what's in front of them and have the right conversations with the necessary people."

New Possibilities arising for Ribeye from Performa IT's Salesforce expertise

Fulfilling customer requests and nonstandard specifications

"Now that we've got the Sales and the After Sales pieces implemented, we can sort out the bit in the middle!" says Martyn.

"To avoid customer specifications and requests getting lost in the build process Performa IT's next project is to automatically populate customer requests into the necessary places for the design and build stages. This ensures the requests go along the production line properly and get in front of the right technicians."

Driving production

Explaining how Ribeye are going to push their production line harder Martyn says: "Performa IT are building a means to upload timesheets into Salesforce that will reflect the true cost of builds in hours.

"Salesforce is definitely becoming a more allencompassing platform in our business – all focussed on customer satisfaction, build quality and the ability to improve our processes."



"Performa IT are always available to pick up the phone and talk! It's never too much trouble to help us and they never leave us waiting for too long," Martyn says.

"I would definitely recommend Performa IT to get up and running with Salesforce – in fact, I recommended them to my father setting up his new business!"

Martyn Ruskin

Performa IT says

"It is a real privilege to be supporting a true, luxury British manufacturing brand that has an excellent product and a really good business.

"Ribeye have made an excellent start with Salesforce in their CRM and Sales activities. The fact that they can use the same platform for their After Sales processes to drive up quality and customer satisfaction is extremely exciting.

"They are a few short steps away from total digital transformation Salesforce style!"



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